# Immaterielle rettigheter

En serie webinarer, fra grunnleggende innsikt til IP-strategi

**Del 2** 28. april 2021 14:00-15:00

Grunnleggende IP 2 - fra beskyttelse til kommersialisering

Arrangør:







I samarbeid med:



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### En serie webinarer, fra grunnleggende innsikt til IP-strategi





Biotech North°

BRYN AARFLOT



#### Hanne Bonge-Hansen MSc, PhD Chemistry

Patent attorney

**Organic chemist** 

Industry background: GE Healthcare (trainee, intern) Algeta (research scientist) Bayer (research scientist)

#### hbh@baa.no

977 32 342

I samarbeid med:



# **BRYN AARFLOT**

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## **Overview**

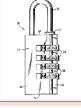
Introduction What to protect When to protect Where to protect Third party rights Conclusions

## From webinar 1: IP rights



#### Patents

- Technical inventions
- Solutions to technical problems



### **Trade secrets**

 Information that is and should be kept secret



Fig.2

Fig.3

#### Trademarks

Company names, product names, logos, etc.

Designs

 Aesthetic, non-technical looks/shapes/forms



#### Copyright

• Original creative works

#### **Patents**

# • Solutions to technical problems What can your IP portfolio In Ground Stored S

#### **Trademarks**

Company names, product names,

Designs

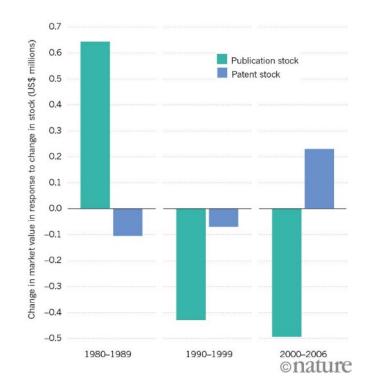


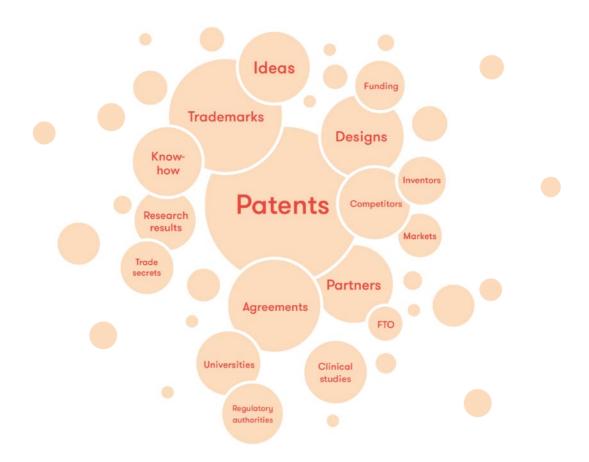
### Copyright

## Value of intangible assets

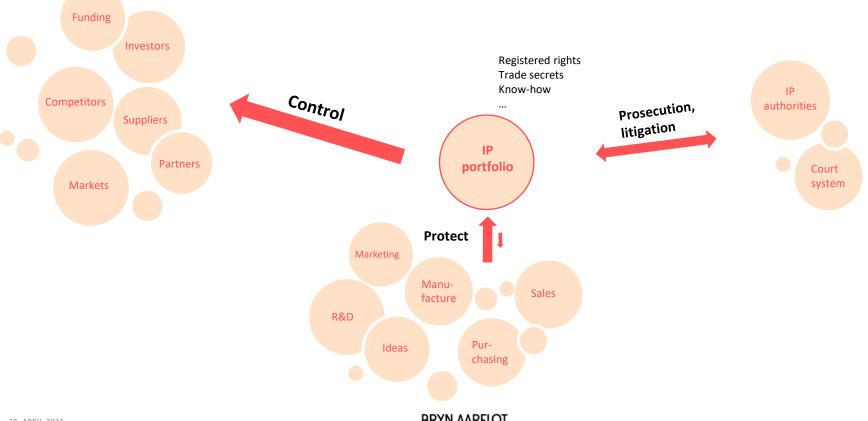


## Effect of patenting on market value





## Using your IP portfolio

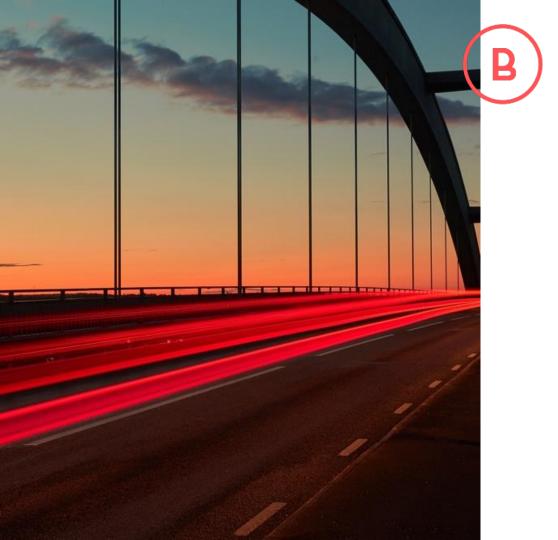


# Controlling your environment

- Protecting a market
- Increasing profit margins ٠
- Initiating a collaboration ٠
- Attracting investors
- Controlling others' interactions
- Preventing (or even encouraging) others' R&D
- Etc., etc., etc.
- Value is created in the interaction with stakeholders •
- A strategy is needed to fully realise the potential of your IP

# What to protect?





## Where do you want to go?

#### Where will your company be in 3/5/10 years?

#### Consider:

- Company: Ambitions, turnover, R&D, type of product/service, *business model*
- Business environment: Market, collaborators, competition, 3rd party IPR

# Business model influencing IP strategy and portfolio



**Exclusive sales of product**: Portfolio used to obtain and maintain exclusivity. Internal focus; smaller portfolio centered around own product, in own markets/production sites



Licence out/sell IP: Portfolio used to attract licencees. External focus; larger portfolio centered around potential licencees' interests

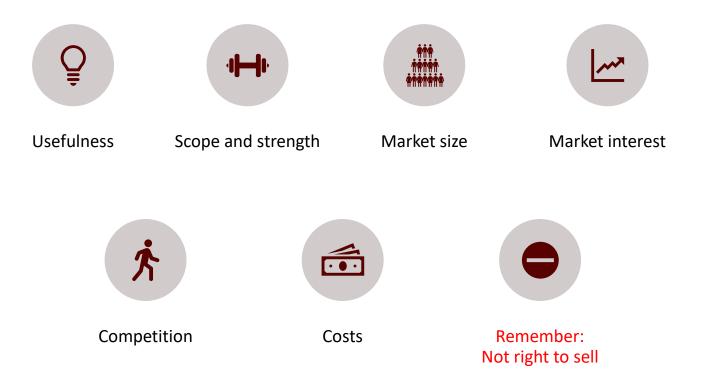


Collaborations: Portfolio used both to protect and attract. Internal and external focus; often medium-sized portfolio relating to own products as well as partners' interests

Blocking competition: Obtaining IP-rights to block (potential) competitors in certain markets or with regards to certain inventions. Use as insurance and to control market



## Patents: Important considerations



## **Trademarks: Important considerations**



Protect your important inventions

Think ahead and think holistically

Consider costs vs expected value

Protection beyond IPR

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# When to protect?





## **Choose you timing wisely**

Trademarks: Protect as soon as you can afford it

## Patents: More factors to consider

- «As late as possible, but not too late»
- Sooner:
  - Upcoming launch date or disclosure
  - Rapidly developing field
- Later:
  - Invention should be fairly developed
  - Financial aspects

## Further aspects



Financial importance of patents in early phase

- Financing
- Increasing value of company/technology



Protection when interacting with 3rd parties

• Collaborators, investors, licencees, buyers, ...



Other business milestones

# Where to protect?



## **Business model important**

**Exclusive sales of product**: Own markets, production sites

**Licence out/sell IP**: Potential licencees' markets, known production sites, important transport hubs



**Collaborations**: Own markets, production sites; partners' markets, production sites



Blocking competition: Large or important markets, competitor's production sites, important transport hubs



# Third party rights





## Pay attention to 3rd party IPR

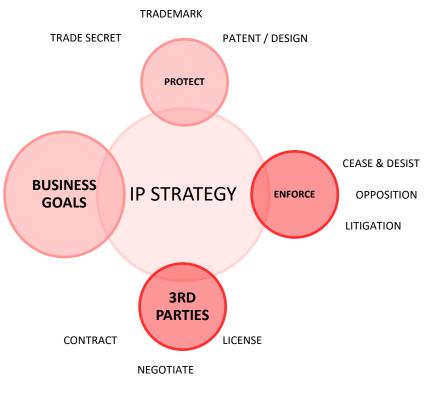
- You are (probably) not alone
- Protection ≠ right to sell/produce
- You need freedom to operate product, process, use
- Make sure to perform regular searches
- If 3rd party IPR is identified:
  - Ignore?
  - Licence?
  - Change own product/process?
  - Oppose/invalidate?
    - Remove barriers, create problems, negotiation tool
- Being aware of the barriers allows you to take the necessary steps

# Conclusions



## **Conclusions and final advice**

- Your IP portfolio is a tool to reach your business goals
- Develop IP and implement strategy based on business model and goals; review and update regularly; make sure to follow it
- Tailor IP porfolio to suit your needs; do not be afraid to downsize
- Approach IP holistically



25



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## To be continued...



#### Del 3

12. mai 2021, kl. 14.00-15.00 Freedom to operate – kjenne konkurrenter og eget handlingsrom Marianne Weiby Wulff, MSc



#### Del 4

26. mai 2021, kl. 14.00-15.00

Er bedriften sikret med gode kommersialiseringsavtaler?

Håkon Tysnes Kaasin, advokat